# **Campus Retention Workgroup**

A quick overview

### Why Does Retention Matter?

#### Political

- Federal scrutiny on retention and time to degree.
- An abandoned proposal from governor tied funding to graduation rates.
- Retention and 4-year graduation are on President Napolitano's radar, too.

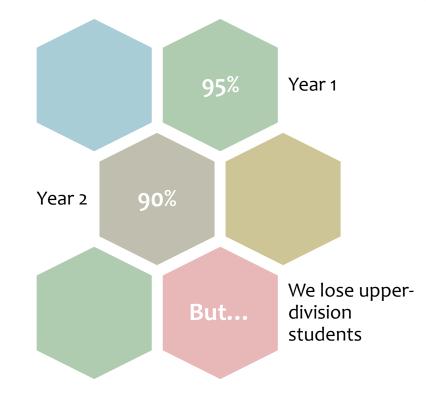
#### **Financial**

- Dropouts cost California nearly a half billion dollars per year.
- Huge savings if we really make 4 years the norm.
- Huge savings to students, too, as national education debt reaches new highs.

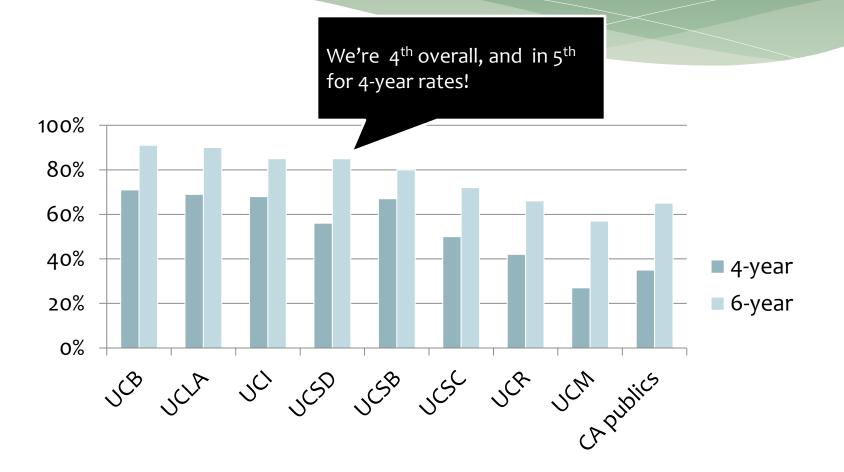
#### **Social Justice**

 Persistent differences in outcomes create social inequities

# 1<sup>st</sup> & 2<sup>nd</sup> year retention are great. How can we have a problem?



# UCSD graduation rates don't fare well in comparison with our peers



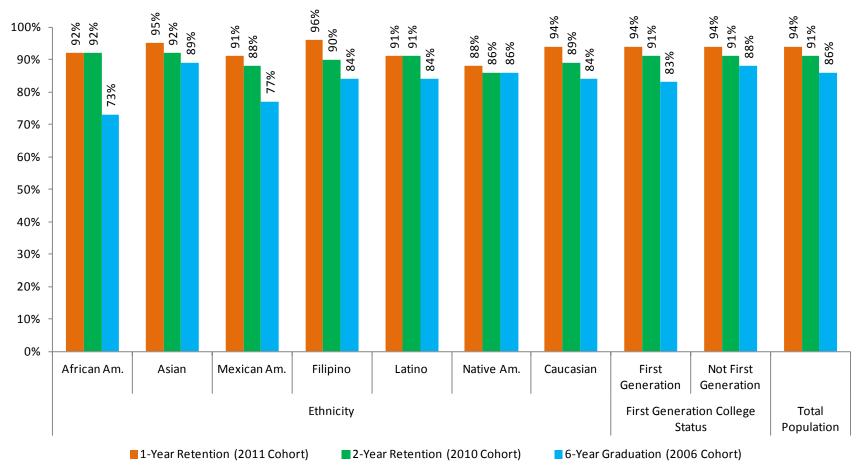
### Focusing on student retention

#### \* Multi-strategy approach

- \* Campus-wide Retention Summit, 2011
- \* Standing Committee on Retention, 2012
- \* Focus Group Project, 2012
- \* Examining current UC San Diego student data
- \* Researching promising practices at peer institutions

#### Graduation Rates of African American and Mexican American Students are Below the Mean

UCSD Retention and Graduation Rates, First-Time Freshman Cohort



# So we put together a focus group to learn about our students

Questions posed to Focus Group Participants:

- What were at least three **challenges** or **barriers** you faced during your first and second years?
- What **proportion of students** like you do you think experience these barriers or challenges?
- What **knowledge** or **strategies** do students need to overcome the challenges and barriers you identified?
- What **changes** can **UC San Diego make** to help students overcome the challenges and barriers you identified?
- What is **currently working at UC San Diego** to help students like you overcome the challenges and barriers you identified?

# The planning and execution of the study involved people from across campus.

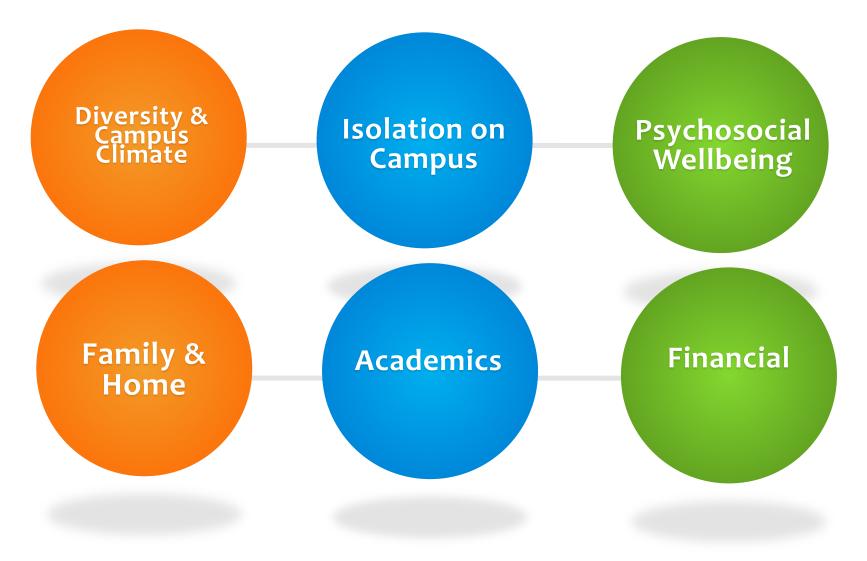
#### **Planning Committee:**

- \* Bill Armstrong, Student Research & Information
- \* Cynthia Davalos, VCSA
- \* **Doug Easterly,** Muir College
- \* Kathleen Johnson, Academic Affairs
- \* Makeba Jones, Education Studies
- \* **Reina Juarez,** Counseling & Psychological Services
- \* **Emily Marx,** Center for Student Involvement
- \* Gennie Miranda, Jacobs School of Engineering
- \* Gary Ratcliff, Student Life
- \* Sonia Rosado, Muir College
- \* Penny Rue, VCSA
- \* Edwina Welch, Cross Cultural Center

#### **Facilitators**

- \* Frida Alvear, SPACES
- \* Timothy Borch, Admissions
- \* Haydee Cervantes, Chicano/a Arts & Humanities
- \* Veronica Henson-Phillips, Office of Graduate Studies
- \* Mentha Hynes Wilson, Marshall College
- \* Anthony P. Jakubisin, Sixth College
- \* Reina Juarez, Counseling & Psychological Services
- \* Alejandra Sotelo-Solis, Center for Student Involvement
- \* Kelly O'Sullivan, International Center
- \* Agustin Orozco, OASIS
- \* Patrick Velasquez, OASIS
- \* Laci Weeden, Parent & Family Programs

#### Findings: Six Common Challenges Identified by Students



#### Family & Home Challenges

Family Pressures: Major expectations, getting married, pressure to come home for family events/ emergencies, fear of family members being deported

First Generation: Explaining college to family, lacking guidance on course of study for career, lack of support of those who've gone before you

**Home Sickness** 

Feeling out place when returning home

Financial Challenges

Having to Work: finding a job, having trouble accessing campus resources because you have to work

Mastering time management

Lack of financial stability

Worried about student loan debt

#### Diversity & Campus Climate Challenges

Culture Clash: Living with different roommate with different backgrounds, different economic backgrounds adjustments, different than majority culture

Institutional Perception of Minority Status: University not believing in me and my capabilities

Lack of Critical Mass: Faculty, students, Teaching Assistants, general role models

Psychosocial Wellbeing Challenges	Isolation Challenges
Social: Seeing familiar faces, choosing roommates, Finding people who relate to your situation (first generation)	Feeling Alone/ Belonging: Tokenism in the classroom and dorms, Lack of ethnic or racial housing themes, Unfriendly culture
Asking for Help: Learning how to ask for help, feeling overwhelmed	Isolation Off-Campus: Hard to find a place to live where you feel safe, Can't relate to UTC/La Jolla community
Validation: Don't belong here, Not feeling valued or taken care of, I don't matter	Intersectionality: Compounding identities – Race, Sexual identity, Economic class
Anger and Frustration: Overcoming anger, Feeling frustrated at the system/ bureaucracy	

#### Academics Challenges

Studying: Knowing how to study, how to find study groups, starting with bad academic habits

Professors/ TAs: No faculty mentors of color, not being able to relate with you

Academic Rigor: Lack of help with transition from lower division to upper division, lack of prior academic prep, quarter system too fast

Classroom Dynamic: Competition within the classroom, huge class size, grading curves

Support: Don't know who to ask for help, academic advisors not approachable, Lack of peer support

#### Themes in a similar qualitative study



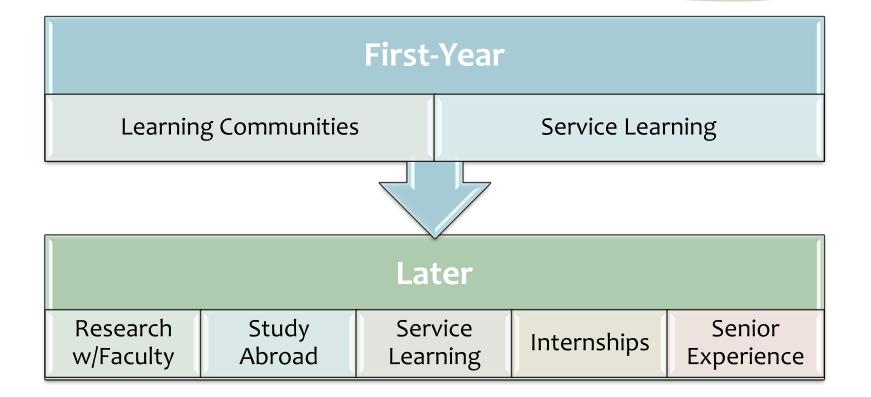
Palmer, R.T., Maramba, D.C., and Holmes. S.L. (2011). A contemporary examination of factors promoting the academic success of minority students at a predominantly white university. Journal of College Student Retention. 13(3) 329-349.

	vice for Students m Students	What Students Ask of Instructors	What Students Ask of UC San Diego	What Students Say Works
•	Find comfortable spaces Join SPACES	<ul> <li>Show appreciation so that you stay here</li> </ul>	<ul> <li>Greater diversity representation in students, faculty, &amp; staff</li> <li>Increased outreach</li> <li>Recruit more diverse population</li> <li>Admit more students of color (specifically AA)</li> </ul>	Community centers
•	Get involved in organized activities		<ul> <li>Involvement of faculty of same background</li> </ul>	• BSU Overnight
•	Join multi-cultural organizations	• Encourage validation from department	<ul> <li>More activities that promote diversity</li> <li>Cross-cultural experiences</li> <li>More cultural awareness weeks</li> </ul>	<ul> <li>Cultural organizations</li> <li>MECHA</li> <li>SAAC</li> </ul>

### Moving from research to actions & strategies

- \* Identifying challenges
- \* Beginning a dialogue
- \* Identifying partners empowered to make changes
  - \* Faculty
  - \* Advisors
  - \* Student Affairs Staff
- \* Testing out and evaluating new support efforts
  - \* Teaching changes
  - \* Policy changes
  - \* Service changes

# We know that high-impact practices can improve retention & achievement (Kuh, 2008)



#### References

- \* Bowen, W.G., Chingos, M.M., & McPherson, M.S. (2009). Crossing the finish line: Completing college at America's public universities. Princeton University Press. Princeton, NJ.
- \* Gonzalez, K.P. (2009). Using data to increase student success: A focus on diagnosis. Achieving the Dream. Silver Spring, MD.
- \* Kuh, G.D. (2008). High-impact educational practices: What they are and why they matter. Association of American Colleges and Universities. Washington, D.C.
- \* Tinto, V. (2010). From theory to action: Exploring the institutional conditions for student retention. In *Higher education: Handbook of theory and research* (pp. 51-89). Springer Netherlands.